Youth Employment

Present Situation and Future Outlook

Up until the early 1990s, Japan was known as a country where the transition from school to work was smooth and youth unemployment was low. This was ascribed not only to vigorous demand for labor, but also to the practice among firms of hiring young workers on the basis of their trainability and the existence of well-developed support for high school graduates to smooth the path from school to work.

In the latter half of the 1990s, however, the situation changed dramatically. For over 10 years starting in the mid-1990s, the labor market for young people continued to decline, as did the ratio of young people becoming permanent employees upon graduation (Figure II-22).

For male high school graduates, 82.6% of those finishing high school in 1986-90 became permanent employees, but this ratio progressively declined, to 61.8% among the youngest group surveyed. The situation is worse for women, with 72.7% of those finishing high school in 1986-90 being hired as permanent employees, but only about half doing so today. The change is not as pronounced among university graduates, but 90.5% of men leaving university in 1990-94 were hired as permanent employees, falling to around 70% today. The least substantial drop was among women completing university, with 78.9% becoming permanent employees in 1990-94 compared to around 70% today. This information implies that the status of female university graduates in the Japanese labor market has risen in relative terms.

The demand for younger workers fell after the financial crisis of 2008, but since 2013 there is an ongoing trend toward recovery of demand for new graduates.

Movements in Youth Unemployment Rates

The Japanese youth unemployment rate was low in the 1980s, but surged in the late 1990s, and has been rising and falling in line with economic cycles (Figure II-23).

Polarization of the Labor Market

Let us examine career patterns among younger workers based on the results of the JILPT’s quadrat analysis of the Employment Status Survey conducted by the Ministry of Internal Affairs and Communications (MIC) in October 2012 (Table II-24). In the case of men, “settled permanent employees” (those who became permanent employees immediately after leaving education, have not changed jobs and were permanent employees at the time of the survey), accounted for 34.5% of high school graduates and 61.7% of university graduates; “permanent employees who have changed jobs” (those who became permanent employees immediately after leaving education, have experience of changing jobs and becoming permanent employees at another company, and were permanent employees at the time of the survey), accounted for 15.0% of high school graduates and 11.2% of university graduates; “formerly atypical permanent employees” (those who were formerly atypical but are now permanent employees) accounted for 3.2% of high school graduates and 1.1% of university graduates; “permanent employees from another type” (those who were in the “other type” category immediately after leaving education, but were permanent employees at the time of the survey) accounted for 8.6% of high school graduates and 3.6% of university graduates. In addition, “consistently atypical” (those who were in atypical employment, unemployed or without an occupation, or self-employed or employed in the family business immediately after leaving education and who were still in atypical employment at the time of the survey) accounted for 15.2% of high
school graduates and 9.8% of university graduates; and 5.7% of high school graduates and 3.2% of university graduates followed the pattern of "from permanent employee to atypical" (those who were hired as permanent employees upon leaving school, but later went into atypical employment).

With large corporations in Japan maintaining the customary practice of hiring new graduates en masse once a year, it is generally believed that young people who fail to be hired as permanent employees immediately after graduation have few chances to become permanent employees thereafter. During periods of economic recovery, there is an overall increase in workers transitioning from atypical to permanent employment, but according to the Third Survey on the Working Style of Young People, which the JILPT administered to approximately 2,000 young people in Tokyo in 2011, working conditions were poor for those who later became permanent employees, relative to those who had originally been hired as permanent employees.

**Trends in Japan's NEET Class**

Japan’s NEETs—young people Not in Education, Employment, or Training—are defined as young persons aged 15 to 34 who are not enrolled in education, are single, are not homemakers or carers, and are not seeking employment. According to the Ministry of Internal Affairs and Communications' (MIC) Employment Status Survey, their numbers fell to 560,000 in 2012 from a peak of 650,000 in 2002 when the economy was stagnant. However, they rose to 3.0% as a percentage of the young population (aged 15-34).

![Figure II-22 Change in Percentage of First-time Workers Hired as Permanent Employees](image-url)

Source: Japan Institute for Labour Policy and Training, Research Material Series No.144, Youth Employment Status and Current Situation of Careers and Vocational Ability Development (2): From the 2012 Employment Status Survey

Note: Excluding students enrolled in school or for whom "attending school is main activity"
Figure II-23  Status of Employment of 15-to 24-year-olds

Table II-24  Status of Employment of 25-to 29-year-old Male

<table>
<thead>
<tr>
<th>Category</th>
<th>High school graduates</th>
<th>University graduates</th>
</tr>
</thead>
<tbody>
<tr>
<td>Regular employees fixation</td>
<td>34.5</td>
<td>61.7</td>
</tr>
<tr>
<td>Regular employees turnover</td>
<td>15.0</td>
<td>11.2</td>
</tr>
<tr>
<td>Regular (temporary atypical)</td>
<td>3.2</td>
<td>1.1</td>
</tr>
<tr>
<td>Other to regular</td>
<td>8.6</td>
<td>3.6</td>
</tr>
<tr>
<td>Continuously atypical</td>
<td>15.2</td>
<td>9.8</td>
</tr>
<tr>
<td>Regular to atypical</td>
<td>5.7</td>
<td>3.2</td>
</tr>
<tr>
<td>Self-employed, family business</td>
<td>3.2</td>
<td>1.2</td>
</tr>
<tr>
<td>Without occupation</td>
<td>12.2</td>
<td>6.8</td>
</tr>
<tr>
<td>No response/ unknown</td>
<td>2.3</td>
<td>1.3</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>100.0</strong></td>
<td><strong>100.0</strong></td>
</tr>
</tbody>
</table>

Source: Japan Institute for Labour Policy and Training, Current Status of Youth Employment, Careers and Occupational Skills Development 2- from Employment Status Survey FY2012, Data Series No.144
Employment of Older Persons

Relatively Stable Trends of Employment of Older Persons

In line with the Act on Stabilization of Employment of Older Persons, “older persons” are defined in Japan as persons aged 55 or above, and we use the same definition in this section to outline the employment situation of older people divided into three age groups: 55- to 59-year olds, 60- to 64-year-olds, and the 65-and-over age group.

If we look at changes in the labor force participation rate so as to ascertain the level of labor supply accounted for by older persons, in the 55-59 age group, the figures for men are at the lower end of the 90% range and are more or less stable, although showing some weakness; on the other hand, the figures for women have been increasing over the long term, reaching the upper half of the 60% range in recent years. Among persons aged 60-64, figures for men had been declining but reversed themselves and climbed between 2007 and 2009, staying more or less flat since then. The numbers for women had been virtually flat at around 40%, but have been on an upward trend since 2007. In the 65-and-over age group, the figures for both men and women had been demonstrating a downward trend since the latter half of the 1990s, but this decline appears to have stopped in recent years. The proportion of employed persons in each group (i.e., the employment rate) has exhibited a similar trend.

As far as one can see from these movements, it can be said that in recent years, the employment situation for older persons has been strong, centering on those in their early 60s.

Figure II-25  Labor Force Participation Rates among Older Age Groups, 1988-2008

Source: Statistics Bureau of Ministry of Internal Affairs and Communications, Labour Force Survey
Note: The figure for 2011 has been published as a complementary estimate to supplement missing data due to the Great East Japan Earthquake.
Looking at the overall unemployment rate for older persons, during the moderate but prolonged economic recovery, the unemployment rate for all age groups had been decreasing, having peaked in 2002 and 2003. The rate rose again from 2008 to 2010 amid a harsh economic climate, but thereafter returned to a decrease. Compared to the overall average for all age groups (3.6% in 2014), only figures for men aged 60-64 are significantly higher, (4.3% in 2014) while for the other segments of the older demographic, unemployment percentages were lower than the overall average. The average for both men and women aged 60-64, which had stayed above the overall average, fell below it at 3.5% in 2014.

In addition, if we look at developments in the labor force participation rate and the unemployment rate, the decline in the labor force participation rate among men aged 60-64 that has been seen since the latter half of the 1990s can be said to have been due to a lack of employment opportunities, something that clearly reflects how poor the employment situation is for this age group. There has been some discussion of the maturity of the pension system as a factor behind the decline, but this factor is not seen as particularly strong and has had hardly any impact in recent years. The high level of employment motivation among older persons in Japan (particularly men) is thought to be basically unchanged.

**Figure II-26  Unemployment Rates among Older Age Groups**

Relative Stability against Backdrop of Various Policy Responses

Older persons in Japan have traditionally faced more severe employment conditions than other age groups. In around 1985, for example, the unemployment rate for 55- to 59-year old males (3.9% in 1985) was considerably higher than the rate for all age groups (2.6%). Since the 1990s, however, it has been lower.

The main factors affecting the employment of older persons in Japan are the mandatory retirement system employed by firms and the age at which
mandatory retirement is set. For a considerable period following World War II it was set at 55, at which age workers encountered major changes in the employment environment. The mandatory retirement age was subsequently gradually raised from the 1970s to the early 1980s, and the revision of the Act on Stabilization of Employment of Older Persons in 1985 prohibited the establishment of a mandatory retirement age of less than 60. This had a considerable impact, leading to a relative decline in the unemployment rate among 55- to 59-year-olds. Following an amendment to the Act in 2006, moreover, companies were obliged to permit continued employment until age 65 if the worker so desired. This is thought to have boosted the labor force ratio and curbed the rise in the unemployment rate for the 60-64 age group from 2007 onwards. With additional legal reforms, exceptions to the obligation to permit continued employment, which had been allowed in certain cases, were abolished, strengthening employers’ obligation to ensure stable employment through the age of 65.

Firms also often used to impose an age limit in the thirties or early forties at the latest when advertising job openings, and a breakdown of the job openings ratio in each age group (calculating by dividing the number of job openings by the number of job applicants) shows that while the ratio used to be considerably lower for older persons, the prohibition by law from 2002 of age discrimination in job advertisements and hiring has, as a rule, made it impossible for employers to impose age limits. Accordingly, the job openings ratio of older persons has ceased to decline in recent years.

As described above, generally speaking, policy measures aimed at stabilization of employment for older persons (especially those aged 60-64) can be said to be functioning effectively.

**Figure II-27  Profile of Active Job Opening Ratios by Age Group**

Job-hunting Difficulties of Older Persons

While the job situation of older persons has on the whole been stable and measures on the employment front have yielded results, it needs to be borne in mind that this concerns mainly those who were already in permanent employment when they entered old age. Those who lost positions of permanent employment as economic difficulties were encountered in entering old age or who had to temporarily leave the workforce for health reasons, on the other hand, face severe employment conditions. Employment of older persons is quite stable provided that they remain at the same firm or in the same business group. When they enter the open labor market, however, they are placed at an extremely disadvantageous position. Even though age restrictions on job offers have been eliminated, the continued difficulty of finding employment remains a major problem. The proportion of 60- to 64-year-olds without gainful employment according to data for 2012 (Employment Status Survey) is 17.5% points higher than among 55- to 59-year-olds. While this percentage has fallen from where it stood in 2002 (23.4% points higher) thanks to implementation of the above-described measures to stabilize employment for older persons, it has scarcely changed since 2007 (when it was 17.4% points higher). Nearly 20% of Japan’s population is without employment, and it should be assumed that not all of them are simply enjoying a happy retirement.

The Baby Boom Generation Hits 60, and Then 65

Japan’s largest baby boom generation following World War II was that born between 1947 and 1949. The members of this large cohort were expected to be entering their sixties from 2007, and in 2006 the Act on the Stabilization of Employment of Older Persons was revised to make it mandatory for firms to continue to employ workers up to the age of 65. Firms complied well with this, continuing to employ workers aged 60 to 64 mainly as “shokutaku employees” (entrusted employees) on short-term contracts, and there was no large exodus of older workers from the workforce in 2007 or 2008. However, from 2012 the baby boomers progressively entered their late sixties, and from now on it will be necessary to monitor employment trends for those aged 65 and over.
Employment of Women

Women Trending at around 40% of the Workforce

Even as Japan’s workforce has begun shrinking in recent years, the number of women employed has been growing, and over the past few years women have consistently made up approximately 40% of the labor force. The total working population declined from 67.66 million in 2000 to 65.77 million in 2013, but in 2013 the number of women in the workforce was the highest ever at 23.29 million (See Figure II-28). This is influenced by changes in the industrial structure. For example, while employment in the construction and manufacturing industries has steeply declined, it has increased in the healthcare and welfare sectors, where female workers are more numerous (Figure II-29).

Figure II-28 Trends in Numbers in Employment and the Ratio of Women in the Total Workforce

Source: Ministry of Internal Affairs and Communications, Labour Force Survey

Note: Figures for 2011 include supplementary estimates (based on the 2010 national population census) to make up for data missing as a result of the Great East Japan Earthquake.
Turning next to types of employment, the ratio of non-regular employment is in a gradually increasing trend for both men and women. However, while the non-regular ratio for men is around 20%, for women it is more than 50%, revealing a considerable disparity between the two.

Examining the non-regular employee demographic by gender and age group, we find that among men the largest percentage is among the 15-24 age group at 43.9%, with the 55- to 64-year-old group at 31.4%. Meanwhile, the smallest percentage is among 35- to 44-year-olds at 8.2%, followed by 45-54 at 8.6%. Among the 25-34 age group, 15.3% are non-regular employees. Among women aged 55 to 64, the percentage was 65.4%, and among those aged 45 to 54 it was 58.4%. The lowest percentage was 40.9%, for the 25-34 age group, followed by 15-24 at 50.6% and 35-44 at 53.8%.
### Chapter II Labor Market

#### Figure II-30 Trends in Ratios of Non-regular Employees

<table>
<thead>
<tr>
<th>Year</th>
<th>Women</th>
<th>Men</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>2003</td>
<td>50.6</td>
<td>51.7</td>
<td>50.6</td>
</tr>
<tr>
<td>2004</td>
<td>51.7</td>
<td>52.5</td>
<td>51.7</td>
</tr>
<tr>
<td>2005</td>
<td>52.5</td>
<td>52.8</td>
<td>52.5</td>
</tr>
<tr>
<td>2006</td>
<td>52.8</td>
<td>53.5</td>
<td>52.8</td>
</tr>
<tr>
<td>2007</td>
<td>53.5</td>
<td>53.6</td>
<td>53.5</td>
</tr>
<tr>
<td>2008</td>
<td>53.6</td>
<td>53.3</td>
<td>53.6</td>
</tr>
<tr>
<td>2009</td>
<td>53.3</td>
<td>53.8</td>
<td>53.3</td>
</tr>
<tr>
<td>2010</td>
<td>53.8</td>
<td>54.4</td>
<td>53.8</td>
</tr>
<tr>
<td>2011</td>
<td>54.4</td>
<td>54.5</td>
<td>54.4</td>
</tr>
<tr>
<td>2012</td>
<td>54.5</td>
<td>55.8</td>
<td>54.5</td>
</tr>
</tbody>
</table>

Source: Ministry of Internal Affairs and Communications, Labour Force Survey

#### Figure II-31 Change in Non-regular Workers as a Percentage of All Workers, by Age Group and Gender

<table>
<thead>
<tr>
<th>Year</th>
<th>Female</th>
<th>Male</th>
</tr>
</thead>
<tbody>
<tr>
<td>1989</td>
<td>19.9</td>
<td>(8.2)</td>
</tr>
<tr>
<td>1995</td>
<td>25.6</td>
<td>(6.3)</td>
</tr>
<tr>
<td>2001</td>
<td>31.4</td>
<td>(8.4)</td>
</tr>
<tr>
<td>2007</td>
<td>37.1</td>
<td>(8.5)</td>
</tr>
<tr>
<td>2013</td>
<td>42.8</td>
<td>(8.6)</td>
</tr>
</tbody>
</table>

Source: Prepared on the basis of the Ministry of Internal Affairs and Communications (MIC) Labour Force Survey (Detailed Tabulation).

Notes: 1) In the case of non-regular employees = (non-regular employees or civil servants ÷ [regular + non-regular employees or civil servants] × 100)

2) Prepared on the basis of data from the Labour Force Survey Special Survey conducted every February up until 2001, and on the basis of the Labour Force Survey (Detailed Tabulation) from 2002 onward.

There is a need for caution when comparing figures chronologically, as the Labour Force Survey Special Survey and the Labour Force Survey (Detailed Tabulation) differ in terms of survey methods and month of implementation.

3) Figures for 2011 in parentheses are supplementary estimates by the MIC to make up for missing data from Iwate, Miyagi, and Fukushima prefectures.
Gender-based Wage Gap in a Long-term Shrinking Trend

The disparity between men and women in contractual wages is in a long-term shrinking trend. A gap still remains, however, with wages for women only around 70% of those for men.

Figure II-32  Trends in Gender Disparity in Contractual Wages
(Men’s Contractual Wage = 100)

Changes in the M-shaped Curve Due to Later Marriage and Childbirth, etc.

The labor force ratio of women by age group forms an M-shaped curve bottoming in the 30s. The reason given for this is that women often interrupt their employment for marriage, childbirth and childcare during this period. But if we compare the figures for 1985 and 2014, the M-shaped curve is shallower and the bottom of the curve has moved to the right in 2014 (Figure II-33). This results from an increased rate of labor force participation by unmarried women, as well as later marriage and childbirth. However, the rate of continued employment at around the birth of the first child has hardly changed at all (Figure II-34).

Source: Ministry of Health, Labour and Welfare, Basic Survey on Wage Structure
Notes: 1) “Ordinary workers” are regular employees other than “part-time workers”.
2) “Full employee” and “Full-time staff” are descriptions applied by different businesses.
Figure II-33  Trends in the Labor Force Ratio of Women by Age Group

Source: Ministry of Internal Affairs and Communications, Labour Force Survey
Note: Labor force ratio: The ratio of the working population (persons in employment + fully unemployed) to the general population

Figure II-34  Continued Employment Rate around Birth of First Child

Source: National Institute of Population and Social Security Research, Basic Survey on Childbirth Trends
Increase in Dual Income Households, Little Time for Housework and Childcare Time by Men

“Dual income households” have increased in recent years, outstripping households consisting of an employed male and wife not in employment (so-called “full-time housewife households”) since 1997 (Figure II-35). Behind this are thought to lie changing awareness of social advancement by women, changing economic circumstances, and other factors. However, time spent on housework and childcare by men in homes with preschool children is still only about 1 hour per day, a low level in international terms (Figure II-36).
Figure II-36  Housework and Childcare Time by Husbands in Couples with Preschool Children (per Day)

<table>
<thead>
<tr>
<th>Country</th>
<th>Of which, total time spent on raising children</th>
<th>Other housework-related time</th>
</tr>
</thead>
<tbody>
<tr>
<td>Japan</td>
<td>0:29</td>
<td>1:06</td>
</tr>
<tr>
<td>USA</td>
<td>1:05</td>
<td>2:08</td>
</tr>
<tr>
<td>France</td>
<td>0:40</td>
<td>1:50</td>
</tr>
<tr>
<td>Sweden</td>
<td>1:07</td>
<td>2:14</td>
</tr>
</tbody>
</table>

Ministry of Internal Affairs and Communications “Survey on Time Use and Leisure Activities” (2011)
Women’s Activity Internationally Low; Challenge to Meet Government Targets

The Japanese government has set a target of raising the ratio of women in “leadership positions” to “30% by 2020”. Currently, however, that level is a distant prospect (Figure II-37). With a view to meeting this target, the challenge from now on will be to implement measures aimed at promoting women’s participation, such as practicable positive action, together with reforming the awareness and behavior of women themselves by presenting role models, educating, etc.
Chapter II Labor Market

Hiring and Employment of Foreign Nationals

Japanese Policy on Foreign Nationals: Past and Present

History of Policy on Foreign Nationals

The following is a summary of trends over the last 60 years in the history of Japan’s policy on foreign nationals. In 1950, the Immigration Agency was set up in the Ministry of Foreign Affairs, in 1951 the "Immigration Control Order" was enacted, and in 1952 the Alien Registration Act was enacted and brought into effect. At that time, the main focus of policy regarding foreign nationals was on Japan’s “Zainichi” permanent ethnic Korean and Chinese residents. In the mid-1960s, industry began to call for “unskilled labor” to be allowed into the country due to labor shortages. Set against this, the verbal understanding was that, under the First Basic Employment Measures Plan (1967), foreign workers should not be allowed into the country. This principle was maintained in the Second Basic Employment Measures Plan (1973) and the Third Basic Employment Measures Plan (1976). In the late 1970s, there were rising numbers of refugees from Indochina, female foreign workers from Southeast Asia, second and third generation descendants of displaced Japanese who remained in China following World War II, and Europeans and North Americans coming to Japan for business. When the yen appreciated following the Plaza Accord in 1985, a stream of Japanese companies expanded overseas, principally in Southeast Asia, and one of the repercussions of this was to generate concern about the “hollowing out of industry” in Japan. It was around that time that there occurred a rise in “Nikkei” immigrants (emigrants from Japan and their descendants) from South America and foreign workers from Asian countries who in practice came to Japan to find work.

The Sixth Basic Employment Measures Plan (1988) divided foreign workers into “professional and technical workers” and “unskilled workers”. The policy adopted regarding these two categories was to allow immigration of professional and technical workers as far as possible, but to accept unskilled workers with caution. In line with this policy, the Immigration Control and Refugee Recognition Act was revised in 1989. The revisions entered effect in 1990, in which year the “trainee” status of residence was introduced. In response to the Second Report of the Third Special Advisory Council on Enforcement of Administrative Reform, the “foreign worker skills training system” was established in 1993 and the system of residence status by which foreigners are allowed to live in Japan was further developed.

With the Japanese economy mired in deflation following the collapse of the “bubble” in the late 1990s, Japanese manufacturers continued to transplant their production operations to other countries. Overseas, the Chinese economy surged to prominence and international competition intensified. During this period, an increasing number of Nikkei and other foreign nationals took up non-regular employment. Due in part to the easing of requirements for obtaining permission for permanent residence in 1998, foreign workers who initially came to Japan as temporary “guest workers” increasingly began to settle long term.

As more foreign nationals settled permanently, the number of young foreigners also increased. With this, problems of foreign workers entered a new phase, involving not only employment and labor but also domestic and other social problems (such as non-attendance at school).

In 2007, the Employment Countermeasures Act was amended, with provisions obliging the government to take action. For example, the government was to promote the employment of foreign nationals in specialist technical fields, take steps to promote appropriate employment management of foreign workers and reemployment of those leaving their jobs, take measures to prevent illegal employment of foreign nationals, and improve employment management of foreign nationals by employers.

The simultaneous global recession in the autumn of 2008 also left a deep mark on the employment of foreign workers. Unemployed foreign nationals visited Hello Work (Employment Service Centers) in search of work, but very few could find any. Some of
foreign nationals who were not enrolled in social security or unemployment insurance were thus unprotected by social safety nets and fell into livelihood difficulties. Some turned to NPOs and other organizations for support.

In 2009 the Immigration Control and Refugee Recognition Act was amended, and “technical intern training” was established as a new status of residence. In July 2012, the Act was again amended, along with other legislation. With this, the Alien Registration Act was abolished and a new system of residence management was introduced.

With the expansion of overseas ventures and international transactions, meanwhile, cultivating and securing global human resources had become a matter of urgency for corporate concerns. The number of companies hiring foreign students and those hiring foreign personnel from abroad is gradually increasing. Since May 2012, highly skilled foreign professionals have enjoyed preferential immigration treatment based on a points system, as part of a government drive to encourage the acceptance of such personnel.

The 2014 Japan Revitalization Strategy calls for utilization of highly skilled foreign professionals, utilization of foreign human resources in the construction and shipbuilding sectors, revision of the Technical Intern Training Program, acceptance into Japan of non-Japanese employees of overseas subsidiaries in the manufacturing industry, job-seeking support for international students who have obtained national nursing care certifications, and employment of foreign nationals to assist with housework. Care is to be taken to prevent confusion of policies on acceptance of foreign personnel with immigration policies, and the related issues to be weighed comprehensively while ensuring formation of consensus among Japanese citizens.

The 2015 Industrial Competitiveness Enhancement Action Plan calls for further development of a framework for acceptance of highly skilled foreign professionals, a thorough overhaul of the Technical Intern Training Program, and examination of new employment programs in fields where there are urgent human resource needs, as well as accelerated promotion of National Strategic Economic Growth Areas.

The Framework of System of Residence Status in Japan

The framework of Japan’s current system of residence status will be explained here. The system consists of residence statuses associated with activities, and others based on the individual’s personal situation. The statuses of residence associated with activities include the following: diplomat, official, professor, artist, religious activities, journalist, business manager, legal/accounting services, medical services, researcher, instructor, engineer/ specialist in humanities/international services, intra-company transferee, entertainer, skilled labor, technical intern training, cultural activities, short-term visitor, student, trainee, dependant, designated activities, and highly skilled professional. Of these statuses, those from “diplomat” to “technical intern training” permit profit-earning activities. Also, foreign nationals granted the “designated activities” status of residence may engage in profit-earning activity outside their status, but only if permitted to undertake that specific activity. Foreign nationals with one of the statuses from cultural activities to dependent cannot engage in profit-earning activities, but they are able to engage in specific profit-earning activities if they have received permission to engage in such activities in specific areas outside their residence status. The statuses of residence deriving from the individual’s personal situation include permanent resident, spouse or child of Japanese national, spouse or child of permanent resident, and long-term resident. Holders of these categories of status may engage in any kind of employment activity, regardless of whether it is unskilled or highly skilled.

Present Situation regarding Foreign Workers in Japan

First, let us confirm the number of foreign nationals in Japan. Unfortunately, the amendment to the Immigration Control Act and the abolition of the Alien Registration Act in 2012 make it impossible to compare with numbers of registered foreign nationals up to 2011. Here, therefore, “mid-to long-term residents” and “special permanent residents” will be given as figures from 2012, based on Ministry of
In terms of foreign residents’ national or regional affiliation (see Figure II-38), the total number of resident foreign nationals stands at 2,172,892. Of these Chinese nationals account for 30.2% of the total at 656,403, followed in order of population by the Koreas, the Philippines, Brazil, Vietnam, and the United States. Compared to figures from the end of 2014, there have been slight declines in number of residents from the Koreas (down 0.7%), Brazil (down 1.4%), and Peru (0.4%), but significant increases in number of residents from Vietnam (up 25.0%), Nepal (14.3%), and Taiwan (12.5%).

As for the change in numbers of mid-to long-term residents by status of residence (Figure II-39), there were 1,818,601 mid-to long-term residents and 354,291 special permanent residents, up 2.6% compared to the end of 2014.

In terms of category of visa, compared to the end of 2014 there was an increase in the number of residents engaged in medical services, designated activities, technical intern training, entertainers, and college students.

### Figure II-38 Change in Numbers of Foreign Residents by Nation or Region

<table>
<thead>
<tr>
<th>Year</th>
<th>China</th>
<th>North and South Korea</th>
<th>Philippines</th>
<th>Brazil</th>
<th>Viet Nam</th>
<th>Peru</th>
<th>United States</th>
<th>Thailand</th>
<th>Indonesia</th>
<th>Nepal</th>
<th>Taiwan</th>
<th>Others</th>
</tr>
</thead>
<tbody>
<tr>
<td>2002</td>
<td>40.9</td>
<td>15.4</td>
<td>15.0</td>
<td>9.1</td>
<td>5.0</td>
<td>24.0</td>
<td>10.0</td>
<td>0.0</td>
<td>0.0</td>
<td>0.0</td>
<td>0.0</td>
<td>0.0</td>
</tr>
<tr>
<td>2003</td>
<td>44.5</td>
<td>16.7</td>
<td>16.3</td>
<td>9.0</td>
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</table>

Source: Compiled from Immigration Bureau, Ministry of Justice, *Numbers of Foreign Residents as of June 30, 2015*

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1 “Mid-to long-term residents” are foreign nationals residing in Japan for the mid- to long-term with a residence status under the Immigration Control Act, who do not correspond to any of (1) to (6) below.

(1) Persons granted permission to stay for 3 months or less
(2) Persons granted “Temporary Visitor” status
(3) Persons granted “Diplomat” or “Official” status
(4) Persons recognized by Ministry of Justice ordinance as equivalent to those in (1) to (3) above (staff of the Japanese office of the Association of East Asian Relations and the Permanent General Mission of Palestine in Japan who have “Designated Activities” status, and their families)
(5) Special permanent residents
(6) Persons with no resident status
(Source: Immigration Bureau, Ministry of Justice)
Figure II-39  Trends in Numbers of Mid- to Long-term Foreign Residents by Status of Residence

Source: Compiled from Immigration Bureau, Ministry of Justice, Numbers of Foreign Residents as of June 30, 2015
Distribution of Foreigners by Region

Some inconsistency is seen in numbers of foreign nationals, depending on the prefecture. Figure II-41 shows numbers of foreign workers by prefecture and status of residence, according to the Ministry of Health, Labour and Welfare’s “Summary of Notifications on ‘The Employment Status of Foreign Workers’”. As the figure reveals, 1) when we examine the distribution of foreign nationals by prefecture, they are more markedly distributed in the Kanto, Tokai and Kinki regions, and 2) statuses of residence differ in composition from prefecture to prefecture. For example, Tokyo has the largest number of foreign workers, but those with residence statuses in specialist / technical fields or activities outside residence status (overseas study) account for a relatively high ratio. On the other hand, foreign nationals in Shizuoka, Aichi and other prefectures have a relatively high ratio of residence statuses based on the individual’s personal situation.

Figure II-40 Numbers of Foreign Workers by Prefecture and Status of Residence

Companies’ Employment Management of Foreign Workers

Hiring Policies and Reasons for Employing Foreign Workers

What kind of policies do Japanese companies have with regard to hiring foreign workers? In a questionnaire survey conducted by JILPT, around two-thirds of respondents said they “Have no plans” to hire foreign workers, in terms either of employment type or of job content (Figure II-41, Figure II-42).

Meanwhile, in business establishments with experience of hiring foreign nationals, Japanese language ability is given greater priority than specialist knowledge or skills and previous professional record when hiring foreign nationals, regardless of the type of employment (Figure II-43). Work-related instructions and orders are given in Japanese, so having some level of Japanese ability is a precondition for employing foreigners.

**Figure II-41 Foreign Worker Employment Policy by Employment Type**

<table>
<thead>
<tr>
<th>Employment Type</th>
<th>No plans to employ</th>
<th>Other forms of employment</th>
<th>Employed as a dispatched worker or independent contractor</th>
<th>Employed as non-permanent employee (part timer, side-job worker, etc.)</th>
<th>Employed as a permanent employee</th>
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<td>2.8</td>
<td>7.8</td>
<td>14.8</td>
<td>7.8</td>
</tr>
<tr>
<td>Employed as non-permanent employee (part timer, side-job worker, etc.)</td>
<td>1.3</td>
<td>2.8</td>
<td>7.8</td>
<td>14.8</td>
<td>7.8</td>
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<tr>
<td>Employed as a permanent employee</td>
<td>7.8</td>
<td>11.6</td>
<td>14.8</td>
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</tbody>
</table>

Figure II-42  Foreign Worker Employment Policy by Job Content
(n=2252, Multiple Answers)

Employment Management of Highly Skilled Foreign Professionals

As with companies in other countries, Japanese companies are increasingly hiring and using highly skilled foreign professionals. In many cases, Japanese companies hire these highly skilled foreign professionals as foreign students, just as they do with Japanese students. Companies deploy various initiatives for using highly skilled foreign professionals after hiring them (Figure II-44). For example, when hiring highly skilled foreign professionals to tap into the abilities unique to foreign nationals, they may assign foreign employees to overseas related divisions, or train them as overseas secondment personnel, and so on. In some cases, however, foreign employees are subject to more or less the same human resource management as Japanese employees.
Employment Management of Foreign Workers in Manufacturing

A distinguishing feature of employment of foreign workers in Japan is their greater use in manufacturing than in professional and technical fields. In particular, there are many places of business that utilize foreign workers via indirect hiring, and the number of foreign workers working via the indirect hiring system is growing. Here, we will focus on Nikkei workers and the technical intern training program.

[Nikkei Workers]

Most foreign workers employed in production processes are employed indirectly as dispatched or subcontracted workers. Nikkei workers were increasingly employed directly by contractors, or else hired from their countries of origin via brokers and travel agencies. However, in recent years contractors have increasingly recruited and employed Nikkei workers already in Japan. This recruiting is often carried out through help-wanted ads in Portuguese- or Spanish-language newspapers published in Japan, on the Internet, or through word of mouth or person-to-person introductions.

Nikkei workers normally used to come to Japan for a temporary stint of employment as “guest workers” for several years after their arrival. Now, however, migrant workers are increasingly settling in Japan. This trend has been accompanied by a rise in the number of female workers. The reduction in 1998 of the minimum period of residence required to qualify for permanent residence from 20 years to 10 years has also contributed to this trend.
Common clients of temporary labor agencies and work contractors are manufacturers in the automotive business, subcontractors in the consumer electronics and electronic parts industries, and food plants (producing prepared foods for convenience stores, etc.). Such work does not require a high level of skill, and is often simple and repetitive. Client companies also do not require advanced skills of Nikkei workers.

Employment support is being offered so that Nikkei workers can find work not only in manufacturing, but also in long-term nursing care or other healthcare and welfare professions. However, there are challenges in that Nikkei workers’ Japanese language proficiency is often not at the level sought by employers.

As a consequence of bringing over their families and settling, Nikkei workers’ patterns of work are gradually changing. There are even Nikkei workers who buy houses in Japan, and it is said that they can be classified into those who become settled in Japan and those who move away. However, under the current system, the rate of enrollment in employment insurance and health insurance is low. When coming to Japan with their whole families, problems occur because they may be prevented from living a stable home life due to overtime and night work, or they may have children who do not attend school.

[Technical Interns]

Japan seeks to make international contributions by accepting foreign nationals, often from developing countries, for a limited period of time to undergo OJT and learn technical skills that can be transferred to their home countries. This program was launched in 1993, and has existed in its current format since 2010. Currently, technical interns work under an employment contract with an enterprise and are protected by the same labor laws and regulations as ordinary workers, except for during a training period immediately following arrival in Japan.

Today, there are about 180,000 technical interns in Japan. By country and region of origin, approximately 60% of them are from China, although the number from Vietnam has been on the rise in recent years. Fields where technical interns are often placed include textiles and apparel, machining and metalworking, and food manufacture, but an increasing number are engaged in construction or agriculture as well. Over 50% of the enterprises accepting interns are very small companies with less than 10 employees.

The training provided under the systems of training and technical internships for foreign nationals includes training in quality control and production control, and the results are becoming apparent. For example, some trainees and technical interns have gone on to become forepersons and assistance managers at Japanese companies in their own countries or have formed their own startups after completing their training.

However, the Technical Intern Training Program has suffered from problems including:
1. The program has the stated objective of transferring skills and technology from Japan to other countries. In reality, however, it has become a source of inexpensive labor for small and mid-sized companies unable to secure enough personnel.
2. Training is often not conducted according to plan, or wages not paid as required.
3. Brokers intervene in the process and demand payment of deposits, or interns include fugitives.

To address such problems, steps were taken to strengthen the protection of technical interns through 2009 amendments to the Immigration Control Act and other legislation. In this way, attempts are being made to optimize systems of training and technical internships through measures for the protection of technical interns, a robust response against rogue organizations, etc., and optimizing dispatching agencies, among other action.

As of October 31, 2015, the technical internship program is currently being overhauled with the prerequisite that management and oversight will be strengthened. Key points of the overhaul are: 1) Arrangements are to be formulated between governments (or authorities), which are to cooperate on weeding out rogue organizations, to prevent cases of circumvention of intergovernmental arrangements and participation by illegitimate dispatching agencies who demand security deposits, etc. 2) Supervisory bodies are to be licensed, trainers registered, and
training implementation programs authorized so as to ensure accountability among supervisory bodies and training organizations and sufficient implementation of the training promised. 3) To address the fact that JITCO (the Japan International Training Cooperation Organization) is inspecting and instructing participating enterprises without legal authority, a new overseas technical internship agency is to be established to process reports from supervisory bodies and conduct inspections, etc. 4) An office accepting reports, etc. from trainees, including whistleblowers, is to be opened and human rights violators, etc. penalized, so as to reinforce the inadequate system of protections for interns, and 5) To address the inadequacy of oversight, enforcement, and cooperation among presiding ministries, prefectural governments, etc., these bodies are to request cooperation from one another based on the applicable laws, and set up regional bureaus to carry out auditing and enforcement and strengthen partnerships among various parties to the training program.

In addition, incentives for outstanding supervisory bodies are being considered, including extension of the internship period or repeated implementation of internship programs, increase in the number of interns admitted, and expansion of the scope of eligible occupations for interns.

Issues in Employment Management of Foreign Workers

Employing foreign workers entails all kinds of issues at every stage of the employment process, from recruitment and hiring to education in health and safety, social insurance, human resource management (placement, education and training, and evaluation and treatment), and severance.

1. Hiring: The various issues encountered at the recruitment and hiring stage include the involvement of brokers, hiring discrimination, and the need to properly confirm workers’ status of residence.

2. Regarding equality of treatment after hiring, the Labour Standards Act applies to foreign as well as Japanese workers. There must therefore be no discrimination in terms of working conditions such as wages and working hours.

3. Care must be taken to ensure that education in health and safety matters is understood by foreign workers. There may occur cases where foreign workers have insufficient Japanese ability or are unable to understand the content of safety education. Concrete explanations and guidance are therefore required to enable them to understand.

4. Foreign workers’ low rate of enrolment in employment insurance and health insurance has been a long-standing problem. The proportion of Nikkei workers not enrolled in health insurance is estimated to be anywhere between 15% and 60%. Similarly, 65% to 90% are not enrolled in pension insurance. People who are not enrolled in health insurance have to bear the full cost of medical treatment out of pocket, and may even be unable to receive appropriate treatment when in poor health. Non-enrollment can also lead to non-payment of medical expenses when treatment is received. Non-enrollment in the pension system also means that workers face possible poverty in old age.

5. Critics note that foreign workers in indirect employment have few opportunities for skills development.

6. As a result of the impact of the simultaneous worldwide recession that occurred in the autumn of 2008, many foreign workers became unemployed due to being made redundant or having their employment contracts terminated; in such cases, workers received little or not support from enterprises in finding other employment. Moreover, the social safety net did not function adequately for foreign workers.

Looking at it this way, there are issues relating to the employment of foreign workers that can be dealt with through rules by which employers should abide. Companies therefore need to manage their foreign workers properly according to the demands of each stage of employment, from recruiting and hiring to severance.